

2019 BUILD Conference June 26, 2019 Nicole O. Tanner, Ph.D.







Change often starts with conditions that are undesirable,

but artful system leaders help move people beyond reacting to these problems to build positive visions of the future.

Senge, Hamilton, Kania



Systems Change

Changes in organizational culture, policies and procedures within individual organizations or across organizations that enhance or streamline access and reduce or eliminate barriers to needed services by a target population



Leadership is the most significant factor in stimulating synergy in partnerships.

Weiss & Lasker



The Challenge of Leadership for Systems Change



The Systems Change Leadership Challenge

- ♦ Differing Expectations
- ♦ Consensus Building
- ♦ Managing Conflict
- Accountability





With great power comes great responsibility

-Spiderman

The Accountability Problem

- ♦ Roles & Transparency
- ♦ Shared Ownership ≠ Ownership
- ♦ Progress & Results



Collaborative initiatives often flounder because they fail to foster collective leadership within and across collaborating organizations.

Senge, Hamilton, Kania



Transformational Leadership



Transformational leadership is when leaders and followers make each other advance to a higher level of morality and motivation.

James MacGregor Burns





This nation was founded on one principle above all else: The requirement that we stand up for what we believe above all else.

-Captain America



Leadership Superpowers?

Systems Superhero Leadership

- Bring people together to develop common purpose
- ♦ Help others to understand greater systems
- ♦ Dedicated to whole
- ♦ Masters at relationship and trust building



Systems Superhero Leadership

- ♦ Inspire Commitment & Action
- ♦ Lead as Peer Problem Solver
- ♦ Build Broad Based Involvement
- ♦ Sustain Hope & Participation



Systems Superhero Leaders

- High standing within their organizations
- Can commit and negotiate on their organizations behalf
- Prepared to change internal org structures and processes to facilitate wider collaborative activity
- ♦ Vision and commitment that the buck stops with them



Systems Superhero Leaders

- Energetic and charismatic so others will want to follow
- ♦ Can think and act—system smarts
- Articulate and sensitive in their communication
- ♦ Live the values of the partnership
- Inspire and motivate others by being positive, strong, roles models with a clear view of how things should be done





If it means interfering in one ensconced, outdated system to help just one woman, man or child...I'm willing to accept the consequences

-Wonder Woman

Movement?

An organized effort to promote or attain an end.





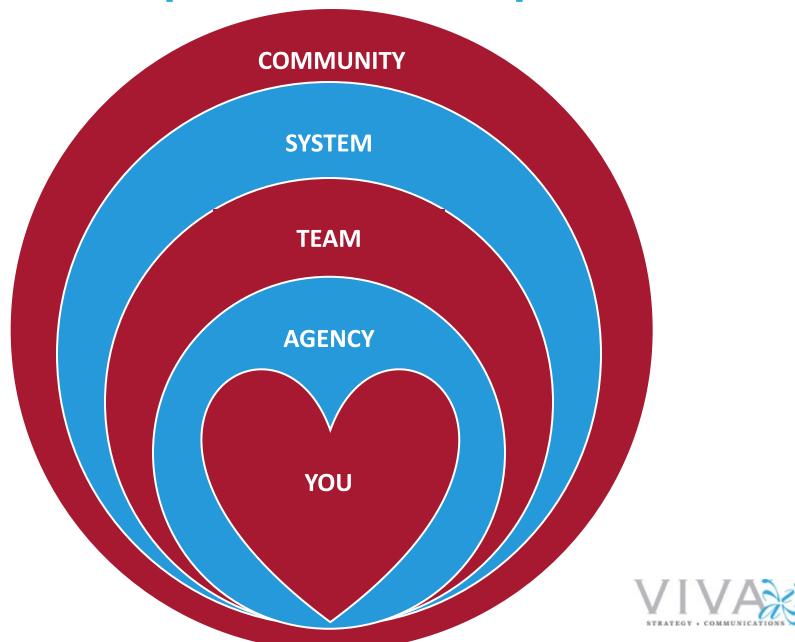
We cannot grow or sustain the movement for quality early education without **leadership**.



Finding Your Leadership Superpower!



Spheres of Leadership



Average leaders raise the bar on themselves; good leaders raise the bar for others; great leaders inspire others to raise their own bar.

Orrin Woodward



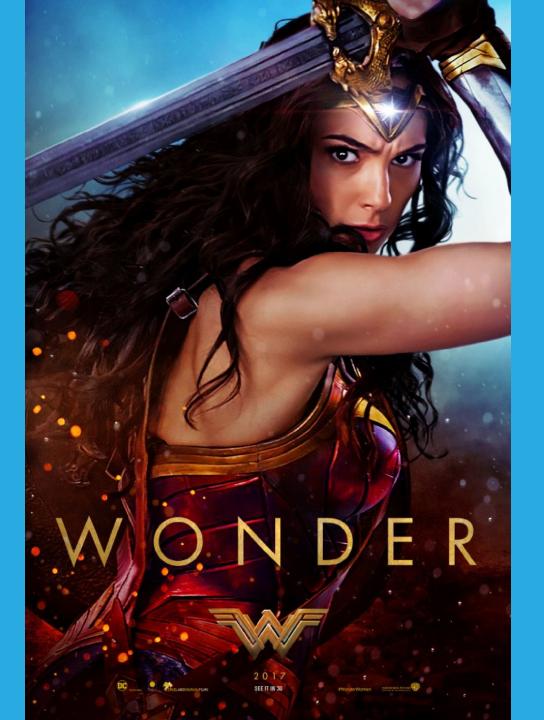
Top 5 Superhero Leadership Tips

- Stand up and speak up—you can inspire and motivate others
- ♦ Be inclusive—set a big table
- ♦ Build a culture of mutual accountability
- ♦ Shift from reactive problem solving to co-creating the future
- ♦ Take risks. Be BOLD!



Questions?











I'm willing to fight for those who cannot fight for themselves

-Wonder Woman





We can grow and sustain the movement to give all children a high quality early education!



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THANK YOU

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